



The Interagency: Evolving A "Hamstrung and Broken" System

United States Army Command and General Staff College

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The compassion of the American people has led to several United States humanitarian relief operations overseas. This research examines two situations where interagency and special operations forces collaborated to achieve political objectives. Although many authors have contributed to the analysis of these intervention operations, this research surveys a gap in interagency collaboration that provides the focus for this study. Given that no operation rests solely in the purview of one organization, military operations require that military organizations work collaboratively with interagency organizations. If interagency organizations and special operations forces are required to counter irregular threats, then interagency collaboration requires an evolution in order to efficiently and effectively achieve the goals and objectives of strategic leaders. To overcome the existing barriers of collaboration, leaders would benefit by improving national security organization. Specifically, improvements to training and education can enable leaders to study the problem at hand instead of the competing within and between organizational interests. This research suggests that the historical, and existing problems with collaboration requires an evolution in training and education in order to better understand the nature of collaborative teams during humanitarian relief operations.

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